Approved For Release 2006/02/19 614-RDR80B00023A001000110003-0

27 JUN 1975

MEMORANDUM FOR: All OCI Employees

SUBJECT : Office Accomplishments

1. As I said in the auditorium, five years as D/OCI is plenty. But it has been as fruitful and rewarding a five years as one could spend, and I'm grateful to all of you for your support. More important, all of you should think a little about what you have collectively accomplished, against odds, since the cork was pulled from the bottle two and a half years ago.

- --You now have a direct channel to the President.
- -You are heavily engaged in supporting the Congress.
- --You have broken new ground with the Daily and made a success of it.
- --You are deeply engaged in policy support.
- --You have successfully taken over most NIE drafting.
- --You are free of the NIS.
- --For better or for worse, from the most backward of Community elements in the application of new methodologies you have made OCI a leader in this field.
- --You are rapidly learning to live with, and even to appreciate, the computer; thus you are in position to demand that SAFE be designed with your needs in mind. (If I have one thought to leave behind, it is the importance of doing this.)
- --You are producing more useful intelligence than ever before, with 20 percent fewer professionals than five years ago.

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- --Despite the reduction in strength, the average age of our professionals has gone down from 42 to 40. This means that weak producers have been replaced by a smaller but most impressive group of young officers.
- --The Office has pretty well recovered from a serious headroom problem.
- -It has made some progress in improving working spaces.
- -- It has made a tentative start at bringing its clericals more into the act.
- --It has done reasonably well in hiring and promoting women. But, in regard to blacks and other minorities it has a long way to go.
- 2. The message is an obvious one. Bureaucratic organisms must evolve to stay alive in the face of changing tasks and conditions. OCI is doing an essential job; it is indeed alive and able to change when faced with new demands. Keep it so.

RICHARD LEHMAN
Director of Current Intelligence

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